CSSAP

CONFLICT, SECURITY & STABILITY ASSISTANCE PROGRAMME



INTRODUCTION

Drawing on our experience of operating in high-threat environments, we support organisations in fragile or conflict-affected countries to **build resilience** and **sustainable**, **secure frameworks**.

We believe societal stability and resilience is built by **fostering good operational processes** and developing interdependence between the security, political and justice sectors.

We offer services ranging from **training courses** that support operations to **advisory and mentoring frameworks** that build stability and sustainability over time.

AREAS OF SERVICE // SECURITY SECTOR REFORM

TOSG support security sector reform functions through intelligence-led solutions that improve the safety, effectiveness and accountability of organisations, whilst complying with human rights and rule of law.

We provide **training and mentoring programmes** to organisations to hone best practice and working models for positive change.

We look to assess and enhance what already exists rather than imposing external models that are not relevant to a particular environment. We don't believe in working in silos, and promote frameworks that facilitate coordination between law, justice and governance structures in order to support local communities.





We offer a **deployable capability** that can work on major projects in both hostile and non-hostile environments, with each of our programmes adapted to the local environment.

Our **Train the Trainer courses** are designed to promote client self-sufficiency, whilst establishing key performance indicators and accountability for long-term strategic change.

THE **CSSAP** PROCESS

ASSESS

Operational capability. Identify solutions to enhance capacity building



TRAIN

Identify training
courses to fill
knowledge gaps in
capability. Implement
"train the trainer"
courses to build
capacity within the
host nation

ADVISE & ASSIST

Operational assistance for real-time scenarios and operations for host nation organisations

CSSAP can be delivered as a **holistic package** or broken down into three areas.

TOSG work with clients to deliver the complete programme from Assess to Advise & Assist, which can plug into - and enable - other stabilisation elements.

Alternatively, the client can choose any element of the CSSAP to suit their needs.

SUPPORTING SECURITY SECTOR REFORM



Security assisting in areas of justice, law and governance

OUR **APPROACH**

We believe in the importance of **building trusted relationships**.

A fundamental requirement for any successful programme is to listen to client requirements and tailor support accordingly.

ASSESS

TOSG will review current organisational processes and procedures to identify gaps, vulnerabilities and areas to improve or build capacity.

Observations and recommendations are provided alongside an **integrated package of solutions** to implement a stabilisation plan in accordance with the client's specified timeline.

OUR APPROACH // TRAIN

Next, we **identify training courses** to fill knowledge gaps, primarily within military and law enforcement. We achieve this by "training the trainer".

TOSG offer military-focussed NATO standard courses, such as operational intelligence analysis and HUMINT training courses. These are conducted by a team derived from **senior British military intelligence operators** who have operated in some of the most challenging and complex environments in the world.

Our law enforcement training packages **examine**, **test and mentor** command & control, policy & processes, decision-making, counter terrorism awareness and crime investigation skills. These courses are delivered by experienced **law enforcement professionals** who have served in the British Metropolitan Police and National Crime Agency (NCA), and have experience of training across the world.

The method of training delivery can be tailored to your requirements.

OUR APPROACH // ADVISE & ASSIST

TOSG look to provide sustainability and **long-term support** to in-country structures:

 Continue to review and advise on lessons learned regarding intelligence fusion and support to real-time operations within host nation military and law enforcement organisations.

 The implementation of effective operational fusion processes between military and law enforcement organisations, leading to more successful investigative outcomes.



OUR APPROACH // ADVISE & ASSIST

 Continue to mentor and support joint coordination between security agencies, justice and governance organisations by working alongside local, regional and national institutions.

 Monitoring and evaluating the impact of security sector reform on mentored organisations to ensure the effectiveness of ongoing programmes.

 To ensure accountability, we can embed skills learned from operational intelligence-driven courses to assist in real-time scenarios and operations for host nation organisations.



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